



Implementing Effective PMI Programs

by John Bailey

John Bailey, PE, PMP

- BS Mechanical Engineering from Oklahoma State
- Professional Engineer and Project Management Professional involved in the refining, upstream, and manufacturing industries. Project involvement includes design, project engineering, mechanical integrity, process hazard analysis, project management consulting, and other opportunities.
- The inventor of the PMI patent for SGS and designed and developed the first version of the SGS MIMS.
- Designed various systems to improve efficiency and quality at SGS for various processes involving scanning, document management, and process optimization.



Overview

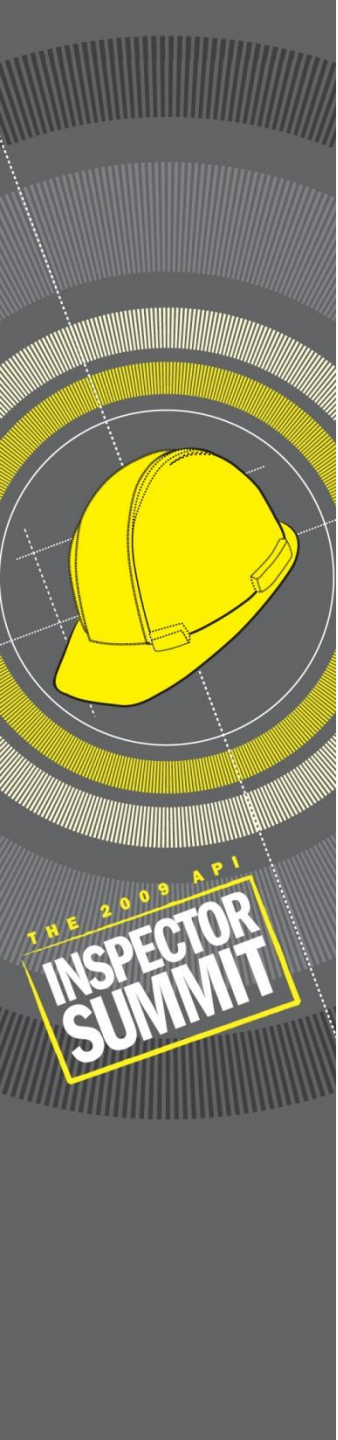
Why perform PMI?

PMI Program Goals

Typical PMI
approaches

An Effective PMI
System

Conclusions



Why PMI?

Avoid catastrophic failure due to wrong alloy in service

- Personnel safety
- Facilities damage
- Community perception
- LPO due to unscheduled outages



KHOU Television Photo

*July 2005 USGC
Resid Hydrocracker*

It only takes 1 off-spec component to cause a loss of containment and cause a catastrophic failure



Why PMI?



PMI is the key to preventing catastrophic failure due to the wrong material in service

- PMI will identify hidden triggers of future accidents
- Each component in incorrect service represents a near miss
- PMI supports post-accident audits



KHOU Television Photo

*July 2005 USGC
Resid Hydrocracker*



Why PMI?

Long service times of equipment or piping are not a good indicator of correct alloy usage

5 years in service (1984)

- Delayed Coker unit in Canada
- Maintenance item failed

16 years in service (late 1980's)

- Coker unit in Louisiana
- Original construction item failed

12 years in service (1994)

- Hydrocracker unit in US Gulf Coast
- Maintenance item failed

Source: Setterlund, R.B., "Refinery Piping Fires Resulting from Variations in Chemical Composition of Piping Materials," 2nd Int. Symp. Mech. Integrity of Process Piping, Houston, TX, 1996.



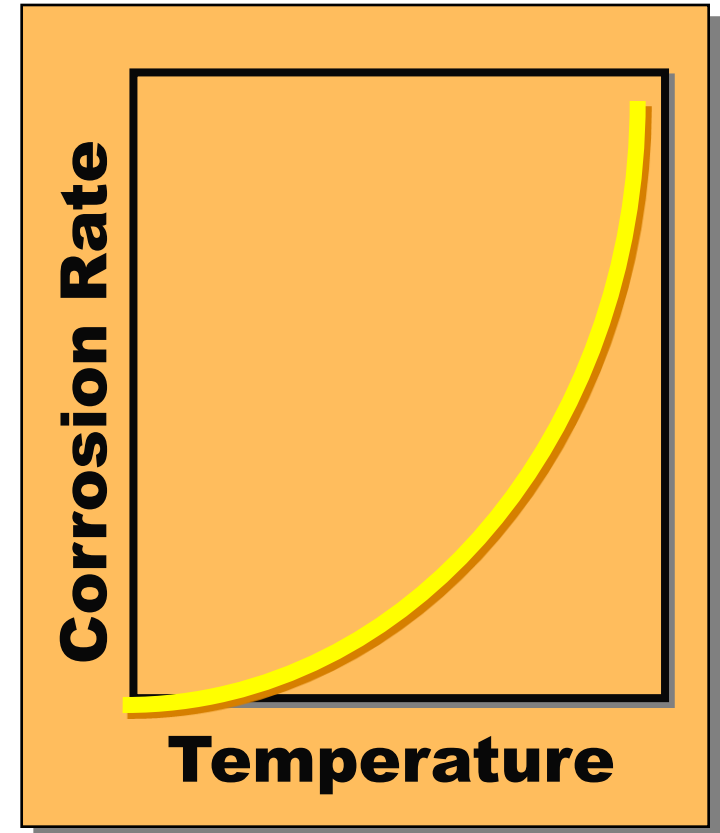
Why PMI?

Actual Refinery SGS PMI Results

	<u>Components Measured</u>	<u>Non-conforming</u>	<u>% Non-conforming</u>
Pipe	3950	300	8%
Valves	1675	175	10%
Fittings	7775	500	6%
Welds	9700	675	7%
Total	23,100	1650	7%

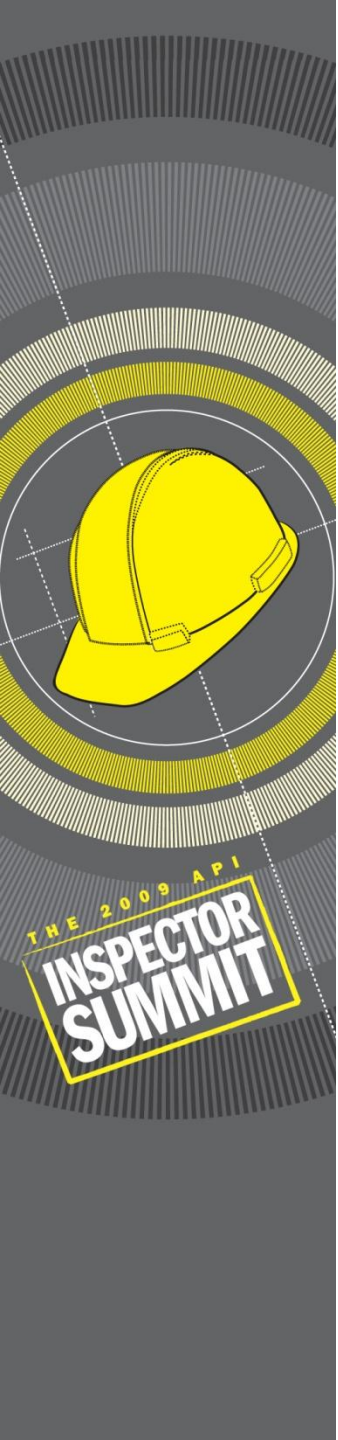
Why PMI?

- Impact of Refinery Crude Slates on Corrosion
- Lower cost, higher sulfur content crudes
- More aggressive operating conditions



Effective PMI Program Goals

- Identify all critical components
- Analyze all critical components
- Manage remediation activities
- Support potential audits
- Value



Typical PMI Approaches

Approach 1 – Fully Manual

- **Line drawings with hand written data indicating results from each analysis**
- **Pass/Fail or brief analysis recorded on each component in drawing**
- **Multiple copies of drawings to handle data quantity**

Approach 2 – Spreadsheet based data

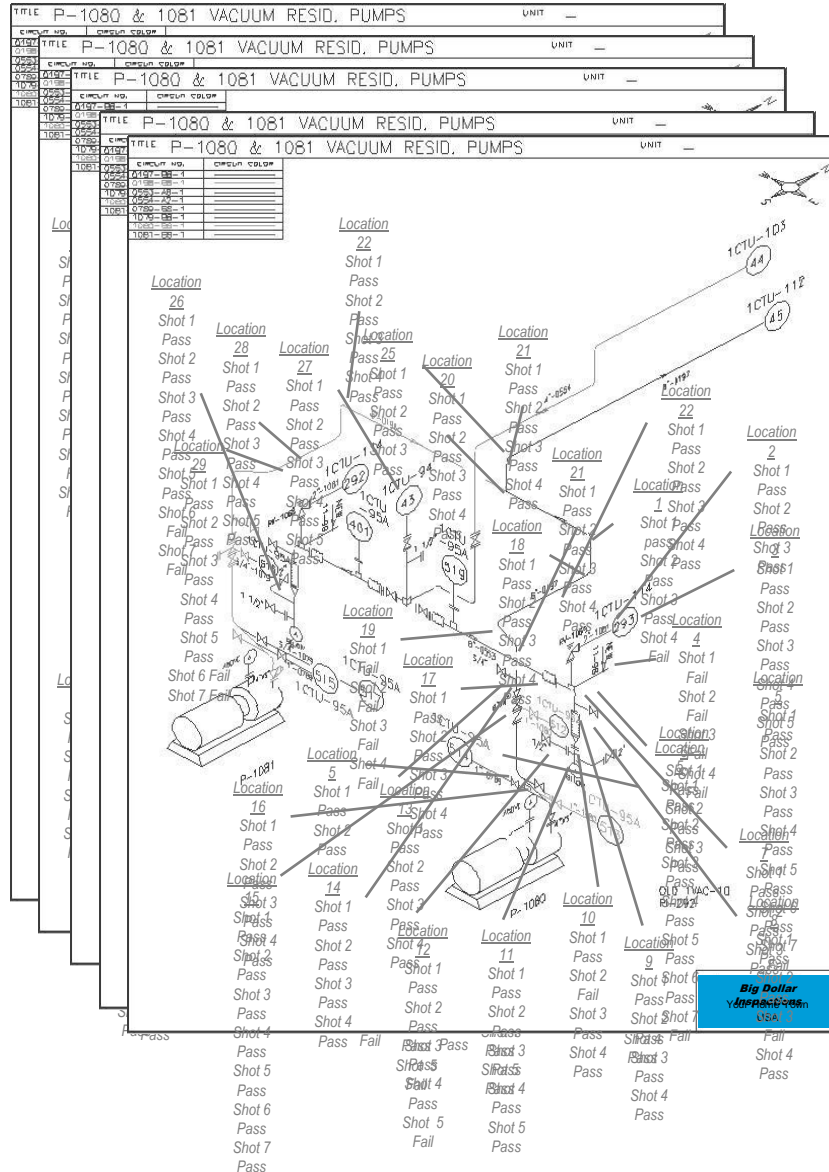
- **Line drawings with hand written data indicating results from each analysis**
- **Shot ID's referenced on drawing match Excel spreadsheets produced by analyzer**
- **Multiple copies of drawings to handle data quantity**



Typical PMI Approach



THE 2009 API
**INSPECTOR
SUMMIT**



Manual identification of components

Data recorded on the drawings

Up to 600 analyses per drawing

Multiple copies of drawings required

Big Dollar Inspection
USA

Challenges of Typical Approaches

Identifying all critical components

Ensuring analysis of all critical components

Categorizing discrepancies for corrective action

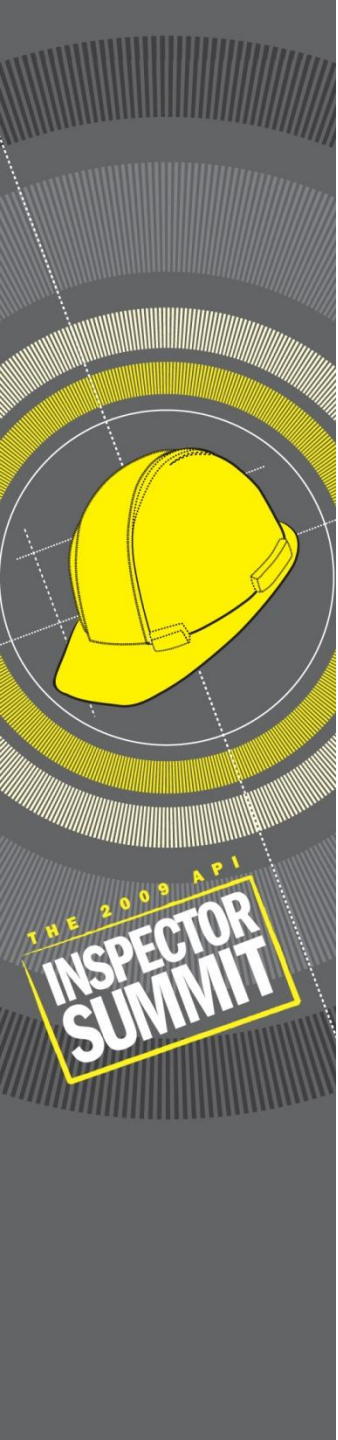
Managing corrective actions

Determining impact of changing operating conditions



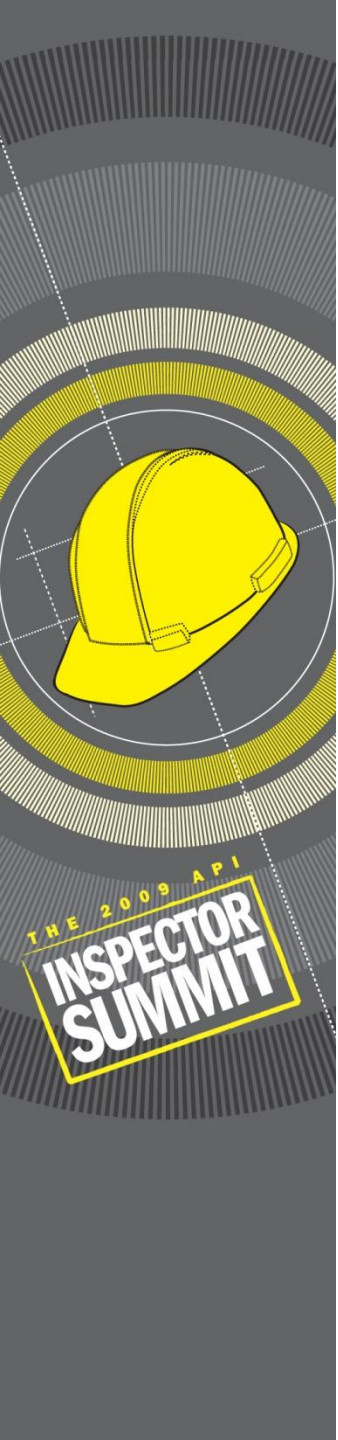
Improved PMI System Advantages

- ✓ Identifying all critical components
- ✓ Ensuring analysis of all critical components
- ✓ Categorizing discrepancies for corrective action
- ✓ Managing corrective actions
- ✓ Determining impact of changing operating conditions
- ✓ Robust for audit
- ✓ Value



Identifying all critical components

- Identify critical alloy systems on P&ID's
- Locate all drawings having critical systems
- Identify and locate spec breaks on drawings
- Detailing all components requiring analysis on drawings



Identifying all critical components

The screenshot shows a software window titled 'PMI Drawing Selector for Alloy Piping'. At the top, there is a 'Setting Name' dropdown menu and a 'Unit' dropdown menu set to '2 CATCF'. Below these are three radio buttons: 'Normal' (selected), 'Missing shots', and 'Discrepancy'. A status box in the center displays '239 - Drawings Found.'. A list box titled 'Drawings' contains the following entries: 14700201, 14700202, 14700203, 14700204, 14700205, 14700206, 14700207, and 14700208. At the bottom of the window are three buttons: 'Seek >', 'Load', and 'Cancel'. A mouse cursor is positioned over the 'Seek >' button.

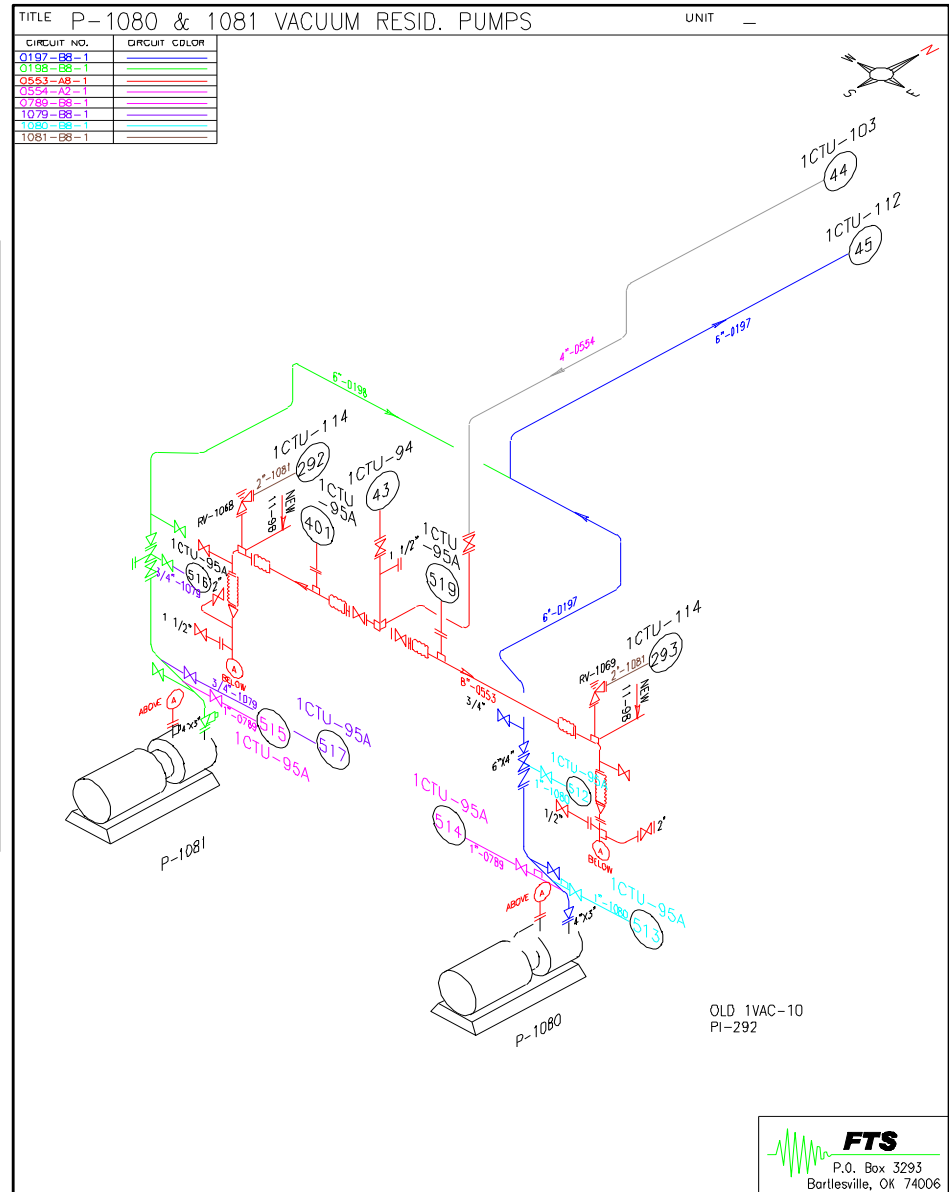
Automatically locates all drawings containing alloy materials

Allows selecting and editing of drawings for review

Identifying all critical components

System

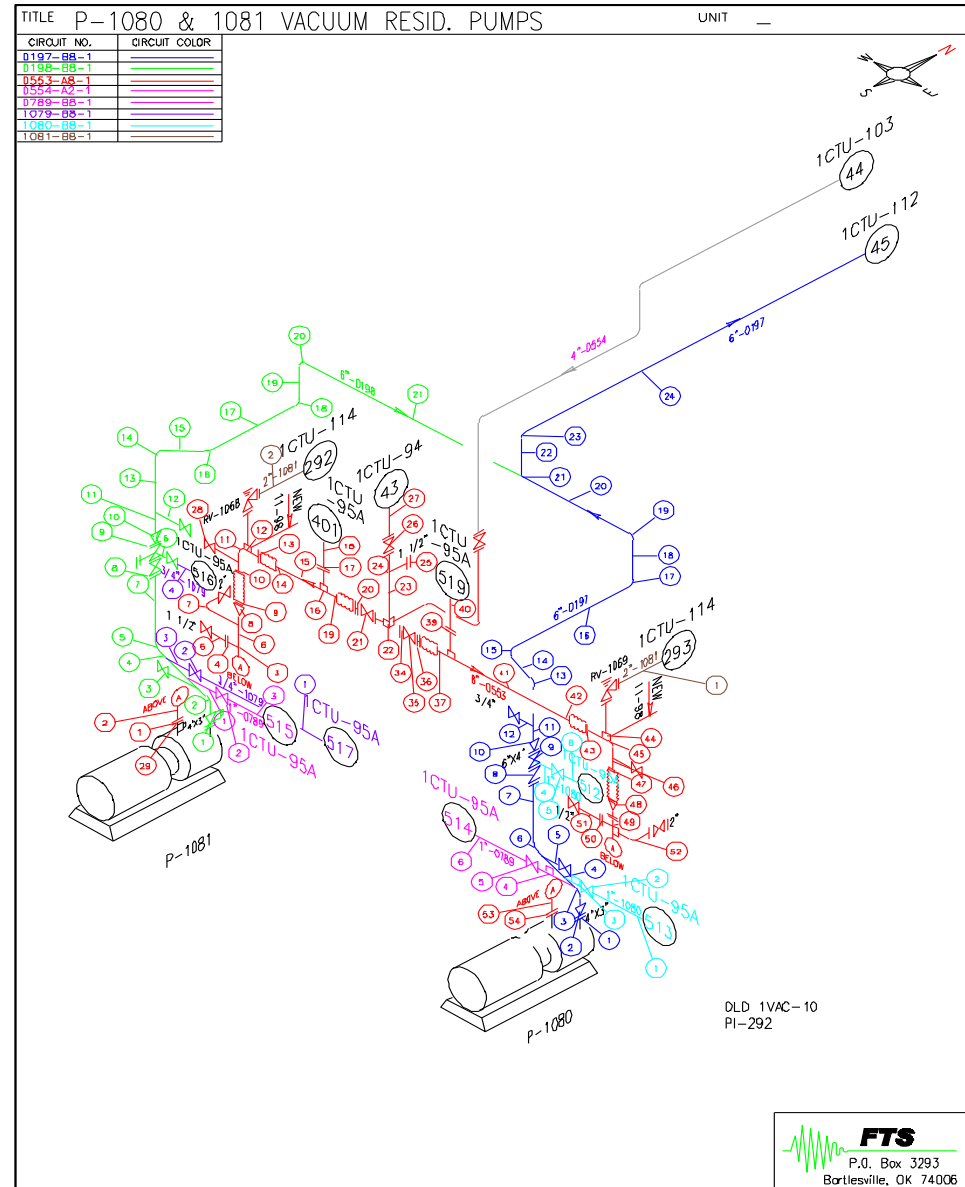
- Accommodates both Block style and Single line ISO drawings



Identifying all critical components

Process Unit

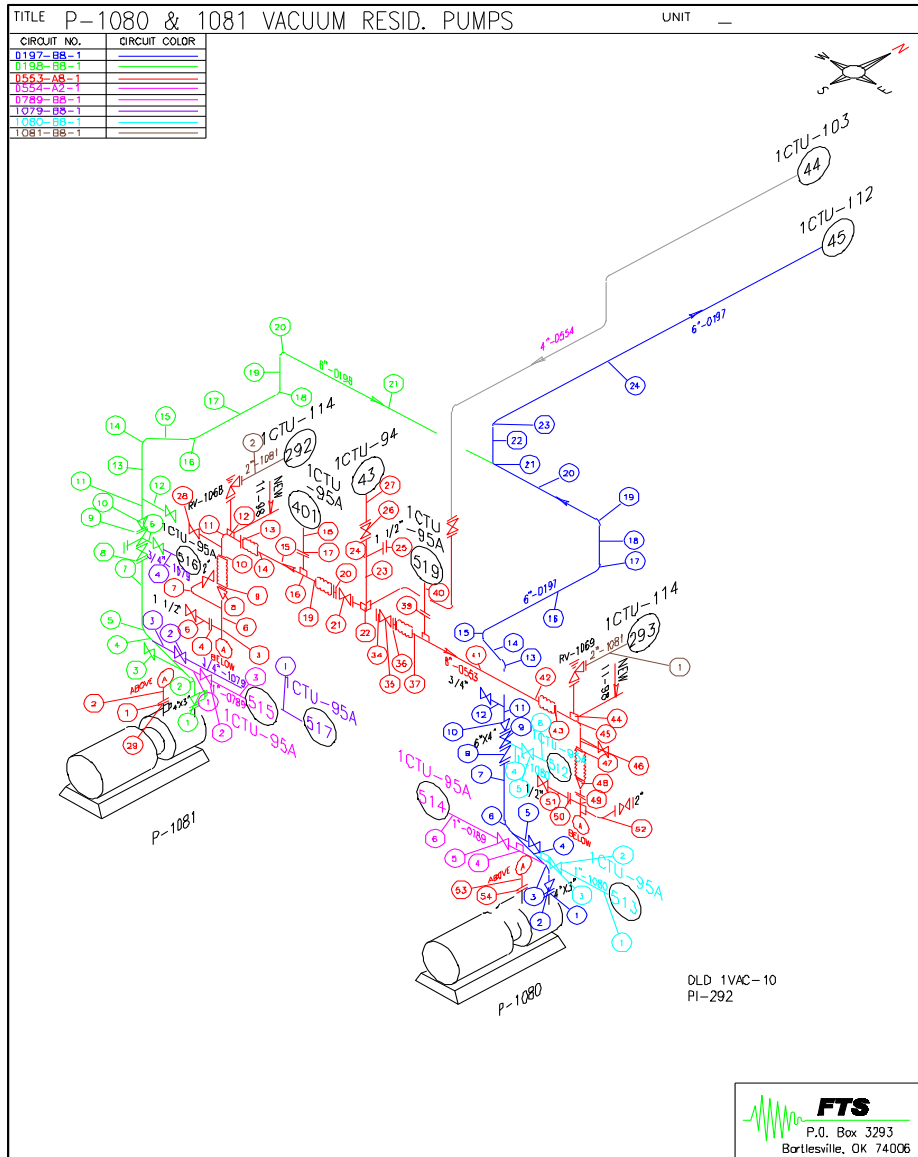
- Up to 60 drawings
- Up to 600 shots per drawing
- >10,000 Shots



Ensuring analysis of all critical components

Each "Bubble"

- Identifies critical component location
- Represents multiple data points



Ensure all critical component analysis



PMI Tag Number: 14700212_P0002-B6_09 Mode: E

Specified Material Composition: 5 Cr

Feature Type: Vent_Bleeder

Link Tag
ReLink Tag

8-PLUG
6-VALVE
5-WELD
2-COUPPLING
1-WELD
7-WELD
4-PIPE
3-WELD

1 Top -> Bottom 10
1 East -> West 10
1 North -> South 10





Component	Material	Analyzer Index	Shot#	Date	
R S Weld					<input type="checkbox"/> Missing
R S Coupling					<input type="checkbox"/> Missing
R S Weld					<input type="checkbox"/> Missing
R S Pipe					<input type="checkbox"/> Missing
R S Weld					<input type="checkbox"/> Missing
R S Valve					<input type="checkbox"/> Missing
R S Weld					<input type="checkbox"/> Missing
R S Plug					<input type="checkbox"/> Missing
R S					<input type="checkbox"/> Missing
R S					<input type="checkbox"/> Missing

Done

Ensure all critical component analysis

Positive Material Identification

Retest Inspection Form for Non Matching materials

PMI Tag Number	Spec. Material Feature	Sub	Component	Innov-X Shot
14700212_P0002-B6_09_4  4 7 4 9	5 Cr	Vent_Bleeder	4 Pipe	<input type="checkbox"/>
	Match1: 5 Cr Cr: 5.09 Fe: 94.91	Pass_Fail: 5 Cr Date: 01/31/2005		
14700212_P0002-B6_09_5  4 7 5 0		5	Weld	<input type="checkbox"/>
	Match1: 5 Cr Cr: 4.25 Fe: 95.75	Pass_Fail: 5 Cr Date: 01/31/2005		
14700212_P0002-B6_09_6  4 7 5 1		6	Valve	<input type="checkbox"/>
	Match1: 5 Cr Cr: 4.52 Fe: 95.48	Pass_Fail: 5 Cr Date: 01/31/2005		
14700212_P0002-B6_09_8  4 7 5 3		8	Plug	<input type="checkbox"/>
	Match1: Carbon Cr: ND Fe: 98.9	Pass_Fail: Carbon Steel Date: 01/31/2005		



Critical Component Data Availability

PMI Tag Number: 14700212_P0002-B6_09 Mode: E

Specified Material Composition: 5 Cr

Component	Material	Analyzer Index	Shot#	Date	Missing	
R S	Weld	5 Cr	2556	180	01/31/2005	<input type="checkbox"/>
R S						
R S						
R S						
R S						
R S						
R S						
R S						
R S						
R S						

Innov-X analyzer detail for PMI tag number: 4753

InnovX Match1: Carbon Steel Innovx Pass/Fail: Carbon Steel Temperature: 0.0

Shot Number: 187 Name: Analyzer 2 ID: Analytical Shot Duration: 6.54 Date: 01/31/2005

Element Analysis

Element	Content	Prec. ±
Titanium		
Vanadium		
Chromium		
Manganese	1.1	0.14
Iron	98.9	0.87
Cobalt		
Nickel		
Copper		
Zinc		
Tungsten		
Niobium		
Molybdenum		



Categorizing Discrepancies

TA / PTA	PMI tag	etype	component	sub_tag	sq_circ_id	comp_tag	Spec_mat	Pass_Fail	Match1	Temp	RT	UT	Date	Pass_Fail_Standard
AOK	P0010-	Flange	Flange	2	B8-PIPE	14701013_P0010-B8_40_2	9 Cr	Carbon Steel	Steel				01/20/2005	
AOK	P0010-	Flange	Flange	4	B8-PIPE	14701013_P0010-B8_37_4	9 Cr	316	316				01/20/2005	
AOK	P0010-	Flange	Weld	5	B8-PIPE	14701013_P0010-B8_37_5	9 Cr	316	316				01/20/2005	
RPL	P0010-	Plug	Plug	4	B8-PIPE	14701013_P0010-B8_38_4	9 Cr	NO MATCH	MATCH				01/20/2005	Zinc Coating
RPL	P0003-	Vent_Bleeder	Plug	8	B6-PIPE	14700301_P0003-B6_50_8	5 Cr	No Shot	No Shot				02/02/2005	No Access - Hot Area
AOK	P0002-	Weldolet	Weld	1	B6-PIPE	14700202_P0002-B6_11_1	5 Cr	7 Cr	7 Cr				02/03/2005	
AOK	P0002-	Weldolet	Olet	2	B6-PIPE	14700202_P0002-B6_11_2	5 Cr	7 Cr	7 Cr				02/03/2005	
AOK	P0002-	Weldolet	Weld	3	B6-PIPE	14700202_P0002-B6_11_3	5 Cr	7 Cr	7 Cr				02/03/2005	
*	P0002-	Weld Flange	Weld	1	B6-PIPE	14700202_P0002-B6_01_1	5 Cr	Carbon Steel	Steel				02/03/2005	
RTM	P0002-	Weld Flange	Flange	2	B6-PIPE	14700202_P0002-B6_01_2	5 Cr	Carbon Steel	Steel				02/03/2005	
RTM	P0003-	Valve Flanged	Weld	1	B6-PIPE	14700313_P0003-B6_11_1	5 Cr	No Shot	No Shot				01/31/2005	No Access to Weld
RTM	P0003-	Valve Flanged	Weld	7	B6-PIPE	14700313_P0003-B6_11_7	5 Cr	No Shot	No Shot				01/31/2005	No Access to Weld
RTM	P0002-	Flange	Weld	1	B6-PIPE	14700203_P0002-B6_51_1	5 Cr	Carbon Steel	Steel				02/02/2005	

- AOK Item is OK of current operating conditions, and line should be reclassified
- RTM Item requires RT or other monitoring
- RPL Item is identified for replacement
- * ENGR Item needs engineering review of the analysis due to contamination, vibration, etc.

Reports can be easily produced sorting on any of the criteria in the database

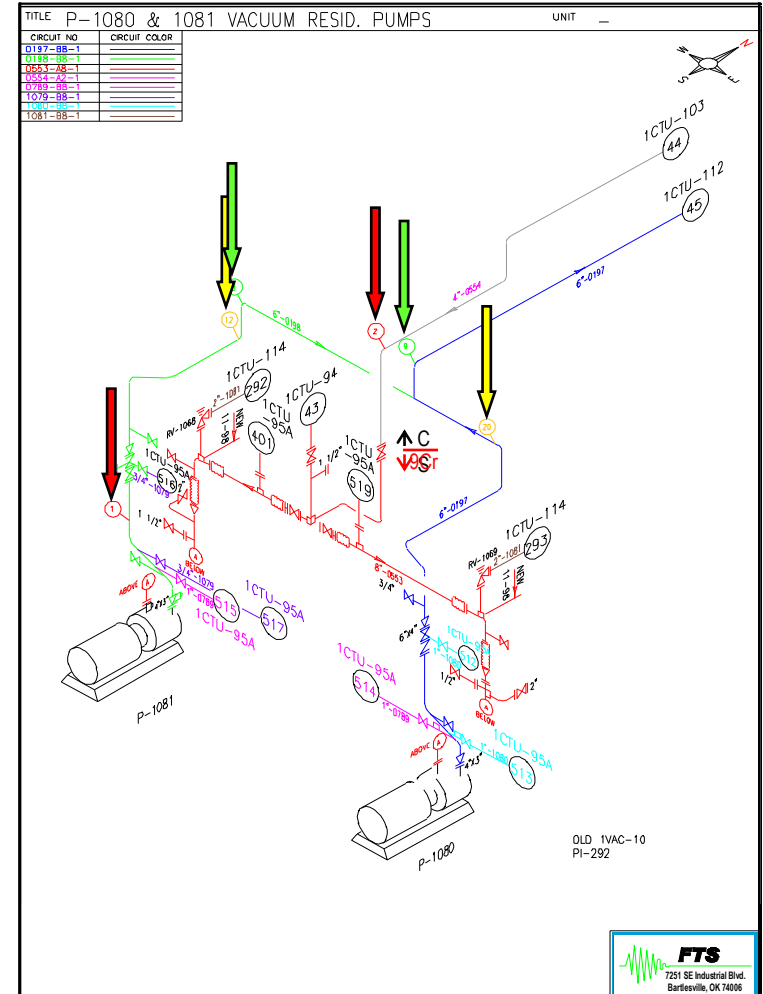


Categorizing Discrepancies

Evaluate non-conforming components for actual requirements in service

- Replace components where required
- Monitor where necessary
- Reclassify circuits where possible

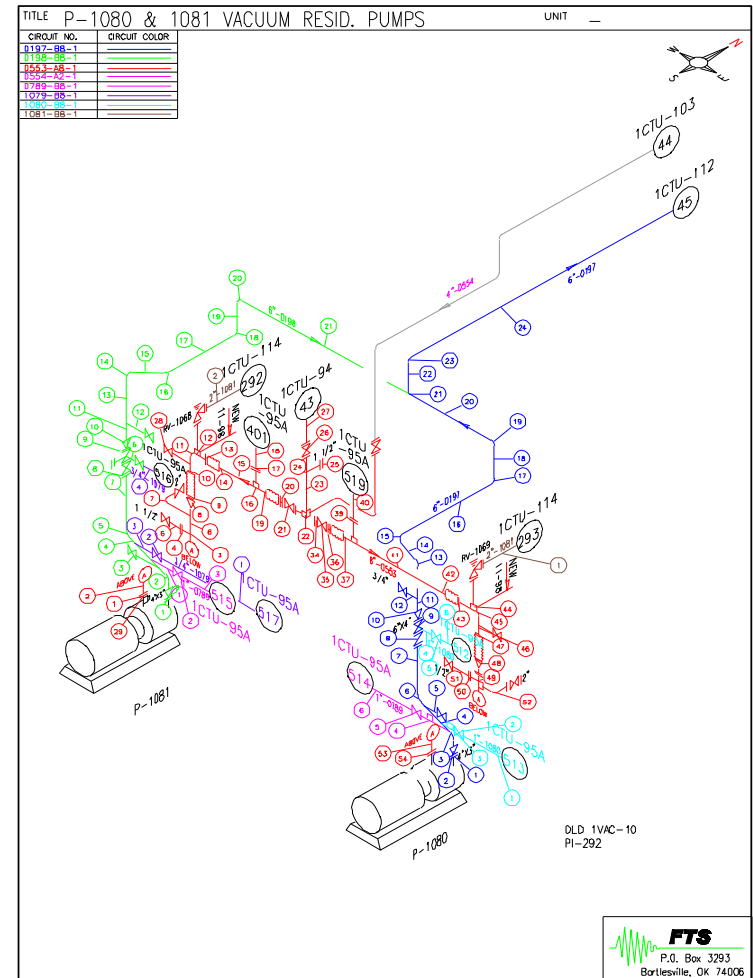
The program's ability to provide comprehensive reports and demonstrate unequalled data integrity illustrates robustness for audit



Categorizing Discrepancies

Typical work processes do not adequately address the amount and complexity of the data.

The improved solution exceeds capacity of conventional approaches in both data accuracy and depth of information.

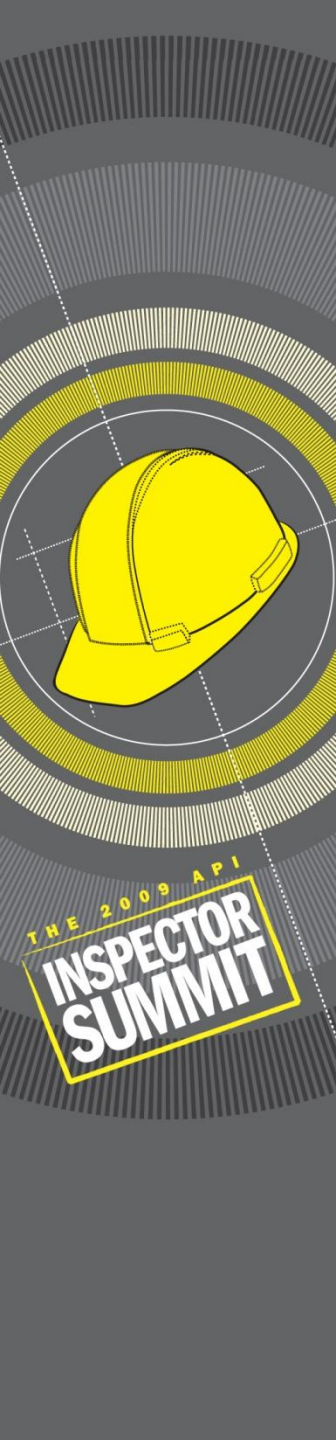


Categorizing Discrepancies

Analyze components for suitability of operations with:

- More aggressive feeds
- Increased throughput
- Operating Pressure or Temperature changes

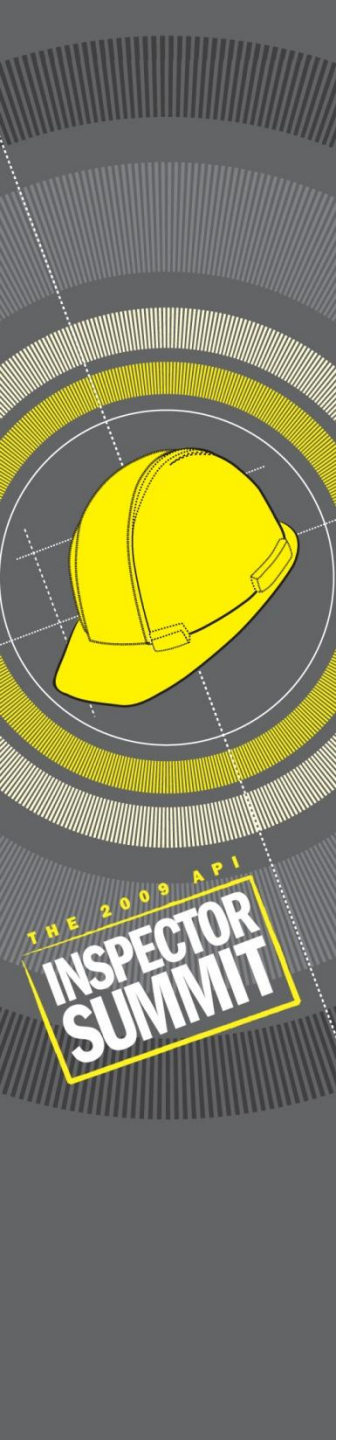
Can identify individual components which bottleneck refinery processes



Managing corrective actions

Interactive System

- Refreshed with reports from field
- Reconciliation of completed work is documented



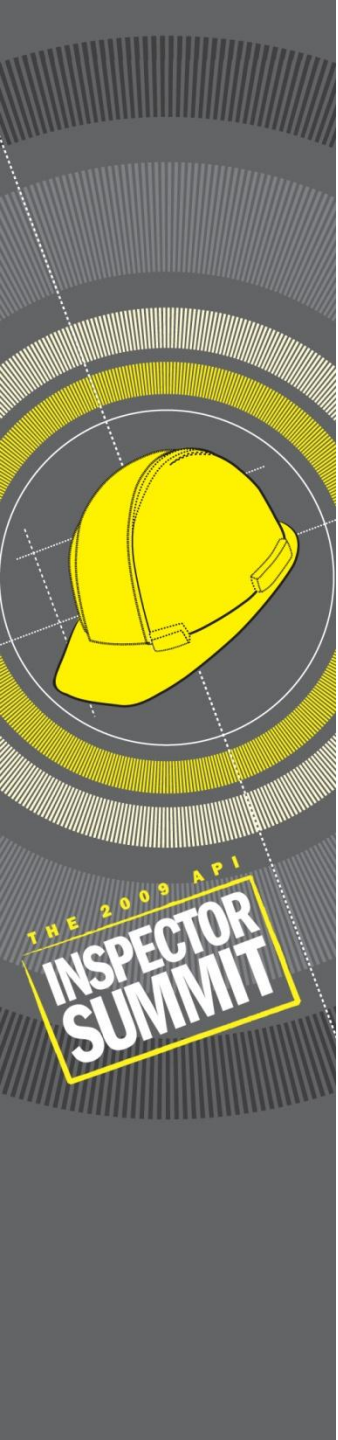
Robustness for Audit

Summary of initial findings

Documentation of resolution of
discrepancies

Current PMI status vs. original

Readily accessible details



Improved Program Value

Improved report validity

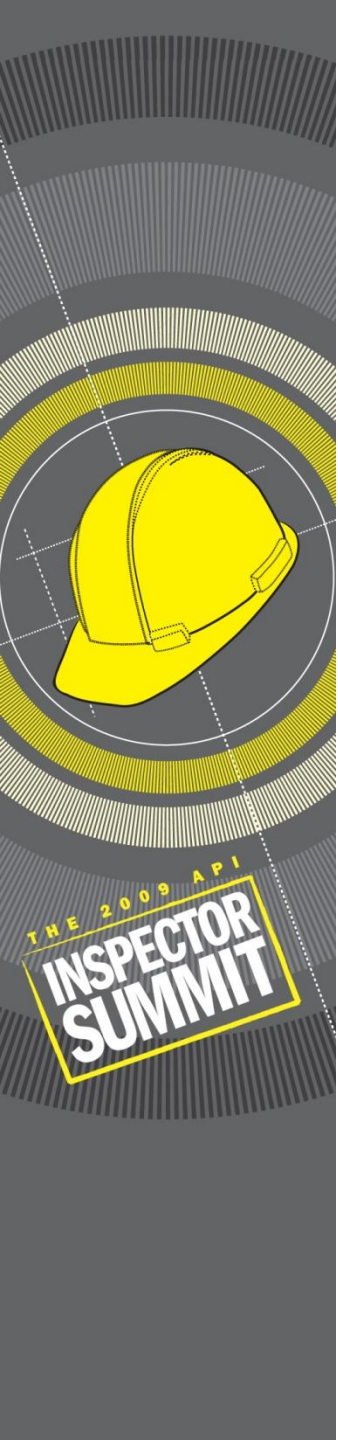
Improved data accessibility

Automation of report generation

Adjusts to changing design or
operating requirements

Benefits transfer to other processes

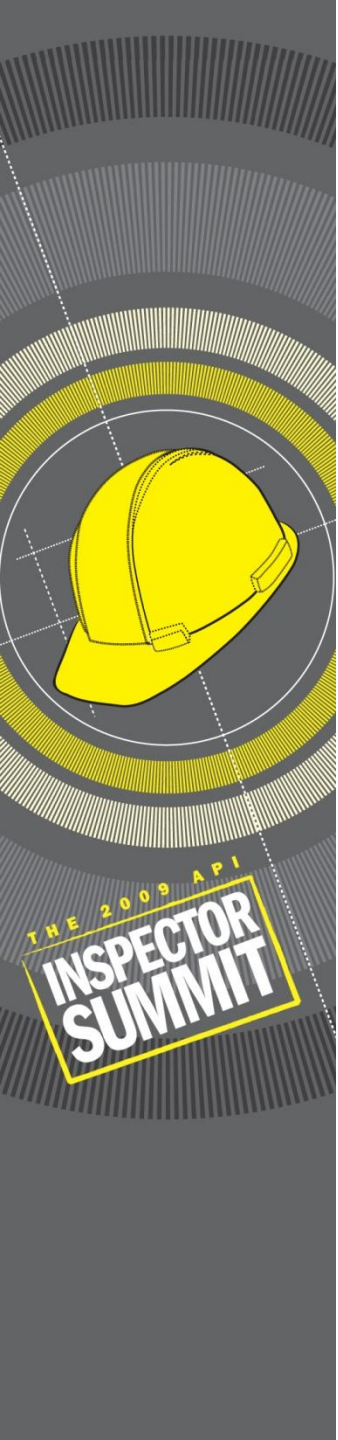
Cost Effective



Cost Effective

Improved efficiency in:

- Field data collection
- Data entry
- Report generation



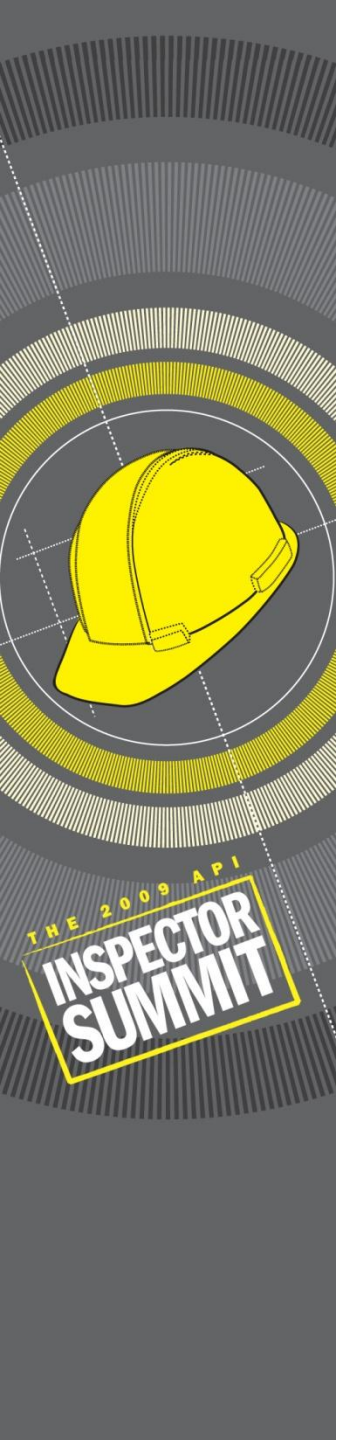
Cost Effective



	<u>Components Measured</u>	<u>Non-conforming</u>	<u>% Non-conforming</u>
Pipe	3,000	<div style="border: 1px solid black; background-color: #ADD8E6; padding: 5px; text-align: center;"> Over 900 components that did not need to be replaced </div>	
Valves	1,000		
<div style="border: 1px solid black; background-color: #ADD8E6; padding: 5px;"> 700 components subject to failure in their current service </div>		500	6%
		675	7%
Total	23,100	1650	3%

Achieves PMI Program Goals

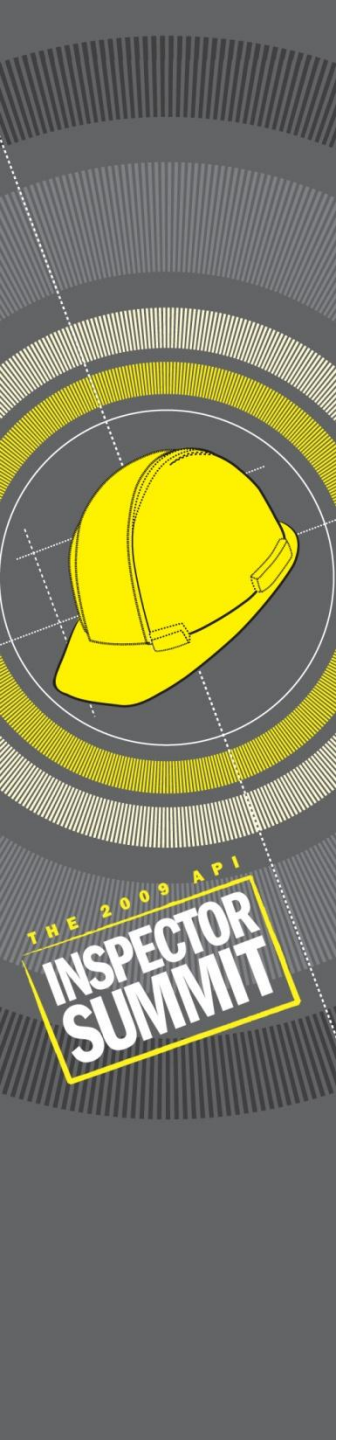
- ✓ Identifying all critical components
- ✓ Ensuring analysis of all critical components
- ✓ Categorizing discrepancies for corrective action
- ✓ Managing corrective actions
- ✓ Determining impact of changing operating conditions
- ✓ Robust for audit
- ✓ Value



Conclusions

It is of utmost importance to maximize the benefits of the PMI process utilized

- Identify all components subject to failure in current service
- Support replacement of only the components requiring it
- Enable more aggressive operation
- Provide options to debottleneck plants
- Robust to support audits



Contributors

■ Research & Process Development

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■ Presentation & Abstract Development

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Questions ???

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